

ATTACHMENT 1: GMP CORE-FACILITY-CAMPUS-SITE-COMMUNITY CASCADE

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GMP IS IN OUR DNA ®

GMP Facility: Site Selection Points to Consider

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Summary

The short checklist below outlines critical factors to consider when selecting a site for a Good Manufacturing Practice (GMP) biotechnology facility. It covers essential aspects from zoning and infrastructure to workforce considerations and community impact, providing a thorough guide for decision-makers in the biotech industry. This checklist assumes that the owner has characterized their process(es) (modality, scale, biosafety, biosecurity) via feasibility study, mass balances, and/or conceptual design.

1. Zoning and Regulations

- Review local zoning laws and regulations specific to biotech facilities
- Ensure compliance with environmental considerations
- Verify biotech-specific land use permissions
- Analyze potential regulatory barriers

2. Location and Accessibility

- Evaluate proximity to transportation infrastructure (airports, highways)
- Assess distance to key scientific research institutions and academia
- Map workforce commute routes and accessibility
- Analyze public transportation options

3. Infrastructure and Utilities

- Conduct detailed electrical capacity analysis, including emergency power
- Ensure mechanical infrastructure supports CGMP operations
- Assess water supply and waste management capabilities
- Evaluate telecommunications and high-speed internet connectivity

4. Facility Design and Layout

- Ensure adequate size for current and future needs
- Plan for potential expansion
- Design to accommodate specialized equipment and systems
- Consider modular design for future flexibility
- Incorporate biosafety level compatibility features

5. Workforce Considerations

- Analyze availability of skilled labor pool (scientists, researchers, technicians)
- Evaluate amenities and quality of life factors to attract and retain talent
- Assess proximity to STEM graduate programs
- Consider competitive salary benchmarking for the area

6. Clustering Effect

- Evaluate the presence of other Biotech R&D facilities in the area
- Assess potential for knowledge spillovers and collaborations

7. Environmental Factors

- Analyze natural hazard risks (e.g., floods, hurricanes, wildfires)
- Develop site-specific long-term risk mitigation strategies (viral, potent materials)

8. Logistics and Supply Chain

- Consider proximity to patients or major transportation hubs for therapy delivery

- Evaluate access to suppliers and partners

9. Cost Considerations

- Analyze land acquisition costs
- Estimate development and construction expenses
- Project ongoing operational costs

10. Sustainability and Energy Efficiency

- Explore potential for LEED or WELL certification
- Investigate energy-efficient design possibilities
- Consider on-site renewable energy generation options

11. Security and Safety

- Plan implementation of necessary security measures
- Ensure compliance with biosafety requirements

12. Community Impact

- Assess alignment with community goals and objectives
- Evaluate potential economic benefits to the local area

13. Facility Acquisition Options

13.1 Leasing

- Suitable for early-stage and pre-Series A biotech companies
- Lower initial capital investment
- Flexibility to scale up or down
- Typically requires longer terms (7-10 years) for biotech spaces

13.2 Buying an Existing Facility

- Advantageous for more established companies
- Long-term control over space
- Potential for customization to specific needs

13.3 Building a New Facility

- Ideal for large pharmaceutical companies or well-funded biotech firms
- Complete customization to meet specific research and production needs
- Potential for future expansion
- Highest initial cost and development time

Conclusion

Selecting the optimal site for a GMP biotechnology facility requires careful consideration of numerous factors. Companies should align their choice with their financial capabilities, growth projections, and risk tolerance. The decision between leasing, buying, or building should be based on the company's stage of development, financial resources, and long-term strategic goals.

For further assistance with GMP Facility Site Selection and Facility Design contact:

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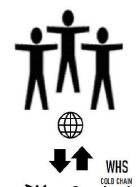
Extra Resources: Relevant Players (starter list / please amend as needed):

Real Estate	Engineering Companies
JLL (Jones Lang LaSalle)	CE&IC
Cushman & Wakefield	KBR
Colliers International	CRB
Newmark Knight Frank	AECOM
CBRE Group	HASKELL
amend as needed	IPS
	JACOBS-WYPER (ARCH)
	SYSKA HENNESSY
	TRINITY (SAFEBRIDGE CERTIFICATION)
Owner's Rep /Advocate for Site Selection and Facility design	
Biotech Resources Group, LLC (BRG) www.cgmp.global	
BRG has worked alongside most of the larger firms listed above	

ATTACHMENTS

ATTACHMENT 1	SITE CASCADE: CORE→FACILITY→CAMPUS SITE→ COMMUNITY
ATTACHMENT 2	CAPITAL PROJECT PHASES (List of activities per phase) (1 page)
ATTACHMENT 3	Biotech Resources Group (BRG) Services

Notes:

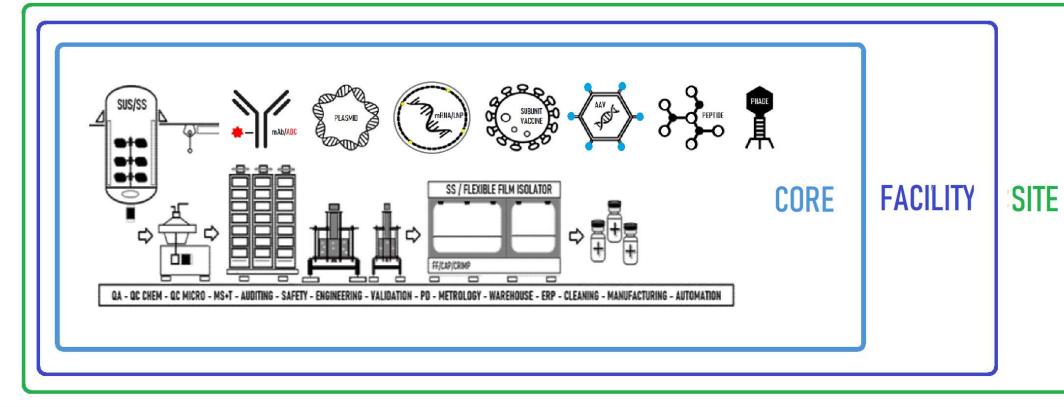








GASES
CITY WATER
FUEL-DIESEL
FUEL- GAS
POWER-SUBSTATION
POWER- GENERATOR / UPS
PEOPLE
RAWS
RAWS -POTENT
RAWS-COMBUSTIBLE



DRUG SUBSTANCE
DRUG PRODUCT
PACK, LABEL, SHIP
OUTSOURCED TESTING

WASTE-LIQUID
WASTE-BIOWASTE
WASTE-SANITARY
WASTE-POTENT(ADC, HPAPI)
WASTE-EXHAUST
REJECTED RAWS
REJECTED DS, DP

I. PROJECT INITIATION

10 WEEKS

Generate Feasibility Study per Programmatic Requirements Develop Scope for Concept Phase (See Phase II)

Establish Project Goals and bridge to BD/DD/CM/Qual/GMP

Identify/Ratify Business drivers, phases, milestones, and budget

Create Internal Project Core Team / RACI / 2-year Hiring Plan

Pre-Qual Questionnaire/RFI for CD Report Services

Generate RFP for CD Scope of work

Response Review, Clarifications, Score

Score, Award, Kick-off

DECISION GATE

2. CONCEPTUAL DESIGN

15 WEEKS

Collection of information

PFDs with material balances

Process Model Scenarios

Facility Layouts and General Arrangements

Facility Flow Diagrams

Equipment List / URS Master List & Schedule

HVAC Design Criteria

HVAC Classification Drawings

Structural Assessment

Evaluate Options: Modular, Podular, stick-built, or combination

Generate Preliminary Site Design 🗡

Code Review, Early Constructability

Establish Order of Magnitude Estimate

Generate Preliminary Schedule

Project Execution Plan and Risks

Resource Plan and Schedule (Hire!)

Develop of scope for BD Phase (Phase 3)

3. BASIC DESIGN

15 WEEKS

Approved Process and Facility Bases of Design

PFDs (including material balances)

80% P+IDs

Process Model

Facility Layouts and General Arrangements

Facility Flow Diagrams

Utility Studies

HVAC Design Criteria

HVAC Classification Drawings

Utility Study and Equipment Sizing

Equipment List

Utility use points and piping mains

Automation Strategy

Project Risk Assessment

Structural Design

Long lead construction documents (specs)

Early equipment procurement

Site Design *

Establish Control Budget (20%)

Establish Project Schedule

Finalize Project Execution Plan

Finalize Resource Plan and Schedule

Permit Plan, Demo Plan

Constructability Plan

Develop Scope for Phase 4

Project Procedures Manual for Phase 4

Generate Scope for detailed design/construction

4. DETAILED DESIGN, PROCURE, CONSTRUCTION

Drawings and Specs (IFP & IFC)

Automation Contract (process and BMS)

Procurement Packages

Equipment Procurement/reviews/FATs/Delivery/SAT's

C&Q plans and protocols

Installation Verification (I.V.)

Construction Packages

I.V. Punchlist Generation and Closure

Establish Mech. Completion dates for each system

Construction Management

Safety Management

Construction Administration and Field Support

ETOP Review and Punchlist

As-built drawings

5. COMMISSIONING / QUALIFICATION

Development of C&Q plans and protocols

Plans and Protocols should be completed

Delivery and SAT Execution

Validation Protocols Executed / Reports Generated

New Operator Training

Transition to GMP (checklist)/ QA Mock Audit

SOP, Batch Records

Process Validation Protocol Review

Master BOM review / SAP

Plant Economics: COG's and Working Cap

Engineering Runs



SITE SELECTION

DECISION GATE

GMP FACILITY PROJECT PHASES

DECISION GATE

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As global biotechnology consultants, Biotech Resources Group (BRG) helps you become the best biotech manufacturer.

Challenges & Opportunities:

Biopharma companies frequently encounter opportunities for growth/expansion as well as persistent GMP-QMS problems...often, both at the same time!

Leveraging our **BRIDGEONE** Serivces Platform, Biopharma companies pivot to BRG to resolve problems that matter:

- ♦ Remedy Insufficient Capacity DS, DP
- ◆ Remedy Dysfunctional Capacity DS, DP
- ◆ Provide Technical/Ops Leadership
- ◆ Provide QMS Leadership
- ◆ Provide Horsepower to keep pace
- ◆ De-risk the Commercial/CDMO journey

HELPING YOU BECOME THE BEST BIOTECH MANUFACTURER









SITE SELECTION

BIOPROCESS / GMP OPs

QMS / AUDITS

TALENT MANAGEMENT

TECHNICAL

Site Selection / Incentives Vendor Qualification, Award, PM **Conceptual Design Support Basic Design Support Detail Design Support** BFD, PFD, Time & Motion **Equipment URS/Datasheets Constructability Review** Procure: Design/Fab/FAT/SAT/ Stainless / CFD / Superskid Single-Use Systems MOD / POD's

OPS, QMS

Facility Audits CDMO Qualification, Award, PM Start-Up, Comm, Qual TYPE-C / NMPA Meetings

Talent Management

Master Hiring Plan Creation Hiring Plan Execution GXP Recruiter **Staff Augmentation** Tech/Ops Leadership

Host / Modality

Mammalian, Microbial, Insect Antibody/ADC/Cytokine/Enzyme AAV/LV/AdV + Plasmid mRNA, Phage, **Antibiotic, Vaccines Enzyme, Synthetics**



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